



South Central Ozark Council of Governments

Annual Report FY2024



South Central Ozark Council of Governments

The South Central Ozark Council of Governments (SCOCOG) is a non-for-profit technical assistance agency, governed by a voluntary association of local governments within the seven-county region of Douglas, Howell, Oregon, Ozark, Shannon, Texas, and Wright in South Central Missouri. Our staff's work is focused on building a stronger region through strategic planning and project development, specialized technical assistance, and regional collaboration.

The guiding principles of the organization are to serve as an advocate for the region, provide a professional staff to serve as a resource for our member governments, provide a local forum for elected officials and area stakeholders to discuss regional issues and concerns, and promote community & economic development.

Our focus areas include community and economic development, transportation, homeland security, and hazard mitigation. We provide a variety of services to our communities including project development and grant writing, grant administration, environmental reviews, GIS mapping, planning, solid waste management, and other technical assistance. Much of our work is focused on assisting our communities with securing state and federal funding for their priority projects.

SCOCOG Staff

Trent Courtney
Executive Director

Kelly Wise
Fiscal Officer

Angie Ball
Communications &
Marketing Coordinator

Melanie Barnett
Community Development
Specialist

Jessica Green
Community Development
Specialist

Sarah Callahan
Community Development
Specialist

Jess Moran
Grant Administrator

Scotty Simer
Planner

Tegan Vaughn
Solid Waste District
Coordinator



SCOCOG Board Membership Roster

Douglas County

Rodney Clouse
David Norman

Howell County

Ralph Riggs
Linda Bunch
John Krasuski
Mike Topliff
Brooke Fair

Oregon County

David Stubblefield
Paul Haddock
Mark Sanders
Ken Cotham

Ozark County

Terry Newton
Tony Johnson
Deanna Gail Reich
Julie Rothenberg

Shannon County

Beth Stewart-Long
Louis Colaianna
Margie Cleary
Dino Romeo

Texas County

Scott Long
Danny Cannon
Victoria Narancich
Keith Cantrell
Justin Copley
Gene DeWitt
Chris Bryant

Wright County

Zach Williams
Jessica Vandergrift
Amanda Moody
Fred VanBibber
Steven Jarrett

Executive Committee

Douglas County

Rodney Clouse

Howell County

Ralph Riggs, Vice Chair

Oregon County

David Stubblefield, Secretary

Ozark County

Terry Newton

Shannon County

Beth Stewart-Long

Texas County

Scott Long, Treasurer

Wright County

Zach Williams, Chair

Non-Government Representatives

| Name | Company | Position |
|------------------|--------------------------------|----------------------|
| Randall Combs | Alton Bank | President |
| Gary Collins | Gary Collins Farms | Owner |
| John Casey | Cabool Lock & Store Storage | Owner |
| Mike Sherman | Mike Sherman Farms | Owner |
| Wes Parks | CAPS Plus Embroidery | Owner |
| Craig Cunningham | Craig Cunningham Construction | Owner |
| Gus Ramseur | Community First Banking | VP/Commercial Lender |
| Darlene Sorensen | MasterWorks Custom Home Design | Owner |
| Todd Shanks | Ozark Heritage Welcome Center | Director |
| Herman Kelly | Kelly's Auto Body | Owner |
| Dale Counts | Canoe Rental Business | Owner |
| Scott Cecil | State Farm Insurance | Agent |
| Reid Grigsby | BÜRO Office Supply | Owner |
| Lawson Curtis | Woods and Water Taxidermy | Owner |
| Chris Degase | Degase Farms | Owner |

Stakeholder Organization Representatives

| Name | Organization | Position |
|--------------|------------------------------------|--------------------|
| Judy Shields | Ava Chamber of Commerce | Executive Director |
| Josh Cotter | South Central Career Center | Director |
| Jody James | South Central Workforce Investment | Executive Director |

At-Large Representatives

| Name | Organization | Position |
|--------------------|--|-----------------|
| Randy Pamperien | Transportation | Retired MoDOT |
| Dick Salgado | Economic Development / Ava Area Chamber of Commerce | Chairman |
| Shelly Bland | Shannon County | Clerk |
| Kathleen Morrissey | West Plains Council on the Arts | Volunteer |



Associate Members

SCOCOG would like to thank the following Associate Members that have contributed in order for development efforts to continue within the seven county region.

Alton Bank
Community First Banking Company
Current Inc.
Heritage Business Park
Intercounty Electric Cooperative
Laclede Electric Cooperative
Ozarks Small Business Incubator
Simmons Bank
The Greater West Plains Area Chamber of Commerce
Toth and Associates
West Plains Bank and Trust Company
White River Valley Electric Cooperative
Wright County IDA

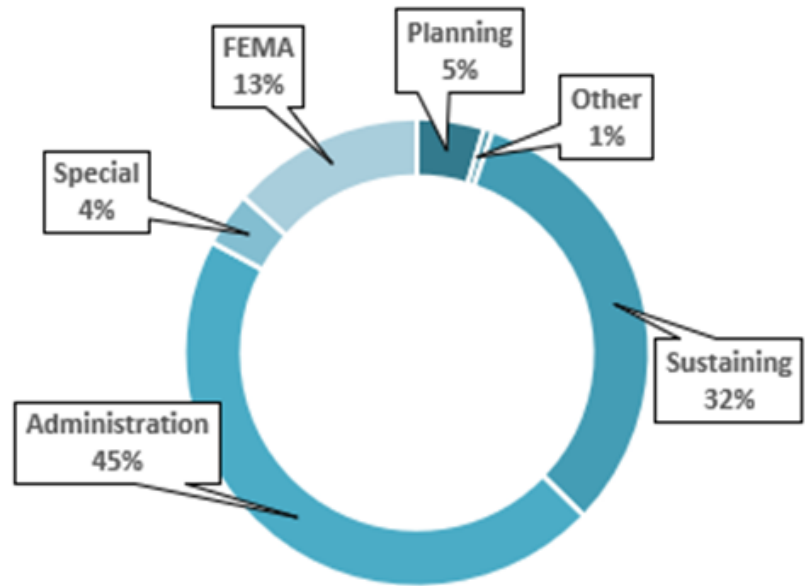
FY 2023 Financial Overview

The South Central Ozark Council of Governments' revenues come from a combination of funding sources. Our funding begins with local membership dues from our city and county government members.

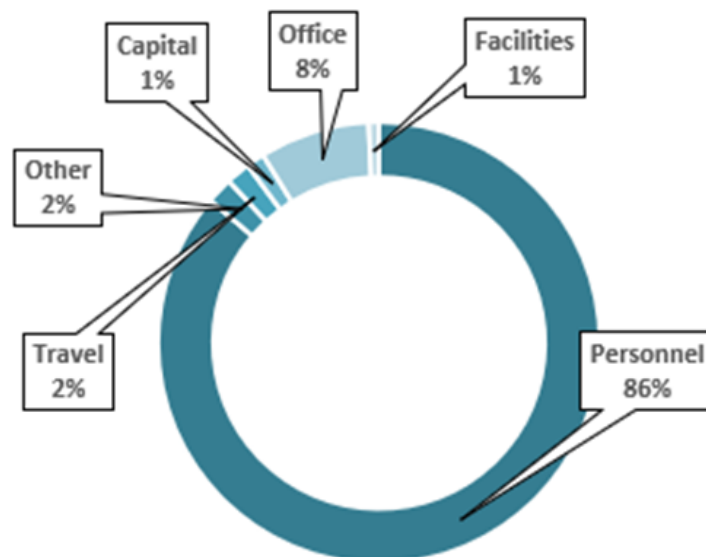
We use those dues as match to bring in additional revenue from the federal Economic Development Administration (EDA) and the Missouri Department of Transportation (MoDOT).

We also receive funding from the Missouri Office of Homeland Security (OHS) for our work with Region G Regional Homeland Security Oversight Committee (RHSOC), Missouri State Emergency Management Agency (SEMA) funding for hazard mitigation planning, and annual funding from the Missouri Office of Administration (OA).

Our final budget gap is filled through contracts with our local governments for grant administration and local planning services.



FY 23 Income by Percentage



FY 23 Expenses by Percentage

Community Development Projects

The South Central Ozark Council of Governments' community and economic development work program is guided by our Comprehensive Economic Development Strategy (CEDS) that has been developed through outreach to our cities, counties, economic development organizations, and other stakeholders in our region.



Pictured above is the Butler Park in West Plains which was rehabbed and fitted with new ADA playground equipment through the LWCF program.

SCOCOG community development projects often focus on improving community infrastructure such as community facilities, roads, water, wastewater, stormwater, or other infrastructure improvements. They may also focus on quality-of-life improvements such as parks, trails, and sidewalk projects.

Community Development Projects



Lion's Park Trail—Winona

The City of Winona was awarded \$129,621 from the Recreational Trails Program through Missouri State Parks to revamp Lion's Park and add ADA features, such as asphalt trails with solar lighting, park benches and picnic tables, as well as an ADA compliant bathroom. The walking trails will be open to the general public with public restrooms all free of charge. This will allow the general public to participate in a healthy lifestyle by walking and interacting together.



Road Improvements—Douglas County

Douglas County was awarded CDBG funds in the amount of \$499,269 with the County pledging \$100,000 of in-kind labor for roadway improvements to County Road 76-201, the most heavily trafficked County maintained roadway. In-kind labor began in April 2023 including grading of new ditches, shaping of shoulders, and replacing corroded culverts as necessary. CDBG approved a request for additional funds in the amount of \$14,243.95 to complete the project. A closeout hearing was held August 17, 2023, with the County being completely satisfied.



Pool Improvements—Mountain View

The Mountain View City pool has been a staple in the town for the last 50 years, and was in desperate need of upgrades and renovations. They received \$238,350 in federal funds, and the City matched those funds, for a total of \$476,700 towards the project. The project plans to repair the main pool and kiddie pool, replace the guttering around both, install an ADA Lift, replace the pump and pump house, and repair the concrete around the pool.

Community Development Projects



Webster Groves Phase II Multifamily Housing Pass Through—West Plains

SCOCOG Staff administered this multifamily CDBG-DR housing grant for 40 affordable housing units for low-to-moderate income individuals in West Plains, Missouri.



TCMH Surgery Center Infill—Houston

Texas County Memorial Hospital (TCMH), in order to update and modernize their facility, constructed a shell for a new surgery center, and it was completed in March 2015. To finish this project, funds were applied for through USDA Rural Development and through Delta Regional Authority. The funds from USDA were required to complete the interior of the surgery center, and DRA funds for the purchase of new, updated equipment. They anticipate completing the project late 2023.



Street Repaving—Alton

In June 2022, the City of Alton was awarded CDBG funds in the amount of \$480,988 with the City pledging \$15,000 of cash match. The project consisted of roadway improvements to multiple streets within the city limits of Alton, primarily in residential areas. A budget amendment was submitted to CDBG requesting additional funds of \$72,497.00 to complete the project and was approved. The work was completed on July 18, 2023 with a final inspection on August 25, 2023. When asked about the grant administration by SCOCOG, the City stated they were completely satisfied.



Regional Transportation Planning

Transportation planning is among the core activities of SCOCOG, which we are able to provide through our planning partnership with MoDOT.

As part of our planning partnership with MoDOT, SCOCOG is responsible for maintaining an updated Regional Transportation Plan (RTP), coordinating and facilitating regional transportation discussions through our Transportation Advisory Committee (TAC), annually reviewing and prioritizing transportation projects on the state system in our region, and providing technical assistance to our member local governments. Transportation related technical assistance often includes project development and grant writing activities that help address transportation needs in the region. It also involves SCOCOG completing local transportation plans or transportation elements of local comprehensive plans. SCOCOG's annual update to our Regional Transportation Needs List begins with meetings in each of our seven counties where city and county

officials meet to discuss the transportation needs of their individual jurisdictions. Participants are asked to identify high, medium, and low priority road and bridge projects and multimodal projects—rail, port, airport, pedestrian, transit—in their county. They also identify their top three road and bridge projects for prioritization at the regional level.

This information is then shared with SCOCOG's Transportation Advisory Committee (TAC) which is made up of representatives from each of our seven counties. TAC discusses the local needs identified through the county-level meetings and recommends a final list of transportation priorities based on regional need. These projects are then shared with MoDOT Southeast District with the ultimate goal of having projects move into MoDOT's Statewide Transportation Improvement Program (STIP)—MoDOT's plan of what projects it will undertake over the next five years.



South Central Ozark Transportation Advisory Committee

Douglas County

Rodney Clouse

Brad Loveless

Suzanne Welsh

Howell County

Ralph Riggs

Beverly Hicks

Brian Mitchell

Oregon County

David Stubblefield

Terry Cline

Bob Robertson

Ozark County

Terry Newton

Layne Nance

Gary Collins

Shannon County

Beth Stewart-Long

Herman Kelly,
Vice-Chairman

David Trotter

Texas County

Scott Long

Ron Scheets

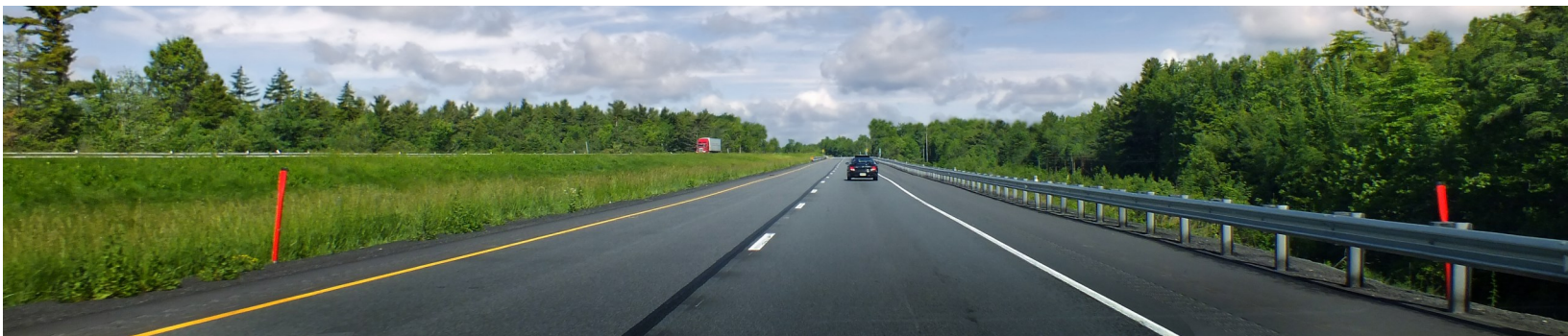
Keith Cantrell

Wright County

Zach Williams

Randy Pamperien,
Chairman

Tim Schook



Regional Transportation Needs List

The SCOCOG Regional Transportation Needs List includes more than forty road and bridge projects.

Our Transportation Advisory Committee (TAC) identified the following projects as our top regional needs this year.

| Route | Project |
|--|--|
| US 63 (Texas County) | Expansion to four lanes Cabool to Phelps County line |
| US 63 (Howell & Oregon Counties) | Expansion to four lanes West Plains to Arkansas Line |
| 60 & T Highway (Shannon County) | Safety restrictions for Liberty High School |
| Route 181 (Ozark County) | New bridge over Bryant River Hodgson Mill |
| Route 5 (Wright County) | Straighten S-Curves between Mansfield & Hartville (safety improvements) |
| Route CC & Highway 63 (Howell County) | Safety improvements at the intersection at Route CC and Highway 63 in West Plains |

Transportation Alternatives Program (TAP)

The SCOCOG Transportation Advisory Committee (TAC) is responsible for prioritizing applications in our region for MoDOT's Transportation Alternatives Program (TAP). This funding can be used for sidewalk improvements in communities. Competitive projects often involve improving sidewalk access to schools and/or commercial districts in a community.

TAC recommendations are used as part of funding determinations at the MoDOT Southeast District level.





Economic Development Projects

Our role in economic development often focuses on securing grant funding for projects that will advance economic development in the region. We assist cities and counties with securing funding for public infrastructure projects, such as road improvements or water/wastewater line extensions, that will support new or expanding businesses. We are also engaged in projects that focus on workforce development, entrepreneurship, broadband, and more.

SCOCOG continues to partner with all local agencies involved in economic development. The listing of federal and state agencies that we regularly work with include: the United States Department of Commerce - Economic Development Administration, the Delta Regional Authority, United States Department of Agriculture Rural Development, Missouri Department of Transportation, Missouri Department of Economic Development, Missouri Department of Natural Resources, and the Missouri Department of Conservation. SCOCOG also partners with local organizations, such as Industrial Development Authorities and Chambers of Commerce, and even private business interests when updating our region's Comprehensive Economic Development Strategy (CEDs).

Despite the physical challenges rural communities face such as geographic isolation and insufficient rural infrastructure, SCOCOG Staff continues to pursue funds that will improve the economic well-being and quality of life for residents of the seven-county region.

Economic Development Projects

SCOCOG recently received two awards from the Delta Regional Authority (DRA). The DRA serves as a “formal framework for joint Federal-State collaboration to promote and encourage the economic development of the lower Mississippi River and Alabama Black Belt regions.” All seven counties served by SCOCOG are included in DRA’s service area.

Under the DRA’s 2023 LDD Community Support Pilot Program, SCOCOG will receive a total of \$79,995.70 over a two-year performance period. These funds will support organizational capacity building by funding high speed internet connection, computer equipment and staff hours, all of which will allow the organization to provide services for member communities identified as “economically distressed” and experiencing “persistent poverty.”



Through DRA’s 2023 Strategic Planning Grant, SCOCOG will receive a total of \$150,000. This funding will allow SCOCOG to hire a consultant to complete a full feasibility study to guide the development of industrial incubator projects. Industrial incubators provide a range of services to start-ups, helping to minimize the pitfalls of starting a new manufacturing business. Before an eligible entity can submit an application for funding through the Economic Development Administration (EDA) for the development of an industrial incubator, a feasibility study must be conducted to determine the degree of support for the project among key stakeholders, the need and potential role of an incubator in the region’s manufacturing ecosystem, the potential services to be provided by the incubator facility, and the potential locations of incubators in the seven-county region. Aligned with EDA’s requirements, the feasibility study will allow for data-driven project development, assuring that industrial incubator facilities funded through federal investments truly meet the identified needs of the SCOCOG region, serving as catalysts for job creation and economic development.

The funding secured under these DRA programs will allow SCOCOG to continue meeting the needs of member communities and to advance the economic development goals of the region.



Hazard Mitigation Planning

An important component of our planning and technical assistance services is assisting our local governments prepare for and mitigate the impact of future disaster events.

SCOCOG is responsible for maintaining and updating county-wide hazard mitigation plans in each of our seven counties. The counties, municipal governments, school districts, and other stakeholders in each county are asked to participate in the planning process.

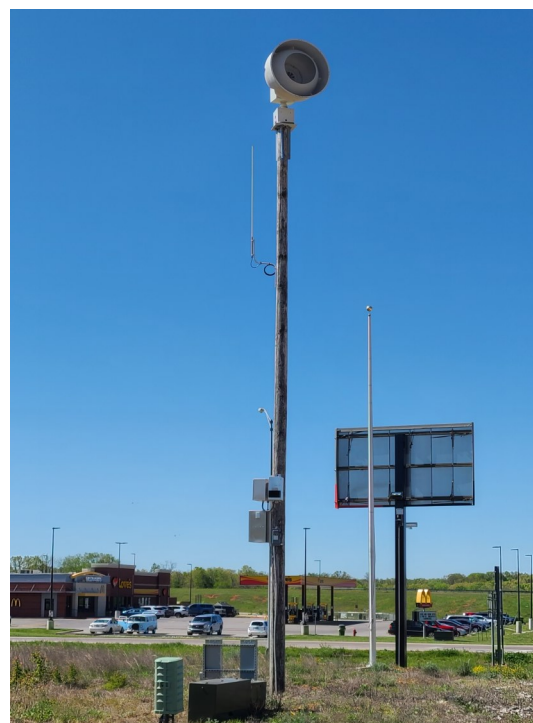
Hazard mitigation plans assess each jurisdiction's mitigation capabilities, analyze the risk associated with a variety of natural hazards that may impact an area, and identify action items that each jurisdiction may undertake to mitigate the impact of these disaster events.

Natural hazards discussed and analyzed during the hazard mitigation planning process include flooding, flash flooding, tornados, severe winter weather, drought, earthquakes, sinkholes, levee and dam failures, and more.

Hazard mitigation plans are required for any jurisdiction seeking FEMA hazard mitigation funding to address issues that may mitigate the impact of natural disasters. Tornado safe

rooms, flood buyouts, stormwater improvements, warning sirens, generators, and undergrounding of power lines are all examples of projects that may be funded with hazard mitigation funding.

In FY23, SCOCOG worked with local governments, school districts and other stakeholders to complete hazard mitigation plans for Shannon, Ozark, and Douglas counties. Looking ahead to FY24, SCOCOG will begin hazard mitigation plan updates for Texas County.



FEMA Hazard Mitigation Funding

FEMA hazard mitigation funding may be used to address action items identified in the hazard mitigation planning process and can be divided into three different funding categories: Hazard Mitigation Grant Program (HMGP), Building Resilient Infrastructure and Communities (BRIC), and Flood Mitigation Assistance (FMA).

HMGP and BRIC funding may be used on a variety of projects, such as, tornado safe rooms, stormwater improvements, warning sirens, generators, undergrounding of utility lines, and more.

HMGP is a post-disaster grant program, which means that it is only available after a county has been included as part of a federally declared disaster. BRIC and FMA funding are both non-disaster annually allocated programs. FEMA funding may be

used for projects that reduce or eliminate the risk of repetitive flood damage to buildings insured by the National Flood Insurance Program.

Jurisdictions seeking HMGP, BRIC, or FEMA funding all go through a similar process. After FEMA releases their Notice of Funding Opportunity (NOFO), local jurisdictions must submit a Notice of Interest (NOI) to SEMA which includes the basic elements of the proposed project including scope of work, cost estimate, and source of matching funds. SEMA will then review submitted NOIs and select projects to submit full applications.

SCOCOG RPC has experience with this process and is available to work with communities interested in pursuing FEMA hazard mitigation funding.

The Missouri Department of Economic Development (DED) announced a new funding opportunity through its Community Development Block Grant (CDBG) program focusing on hazard mitigation projects. This new CDBG mitigation funding was made available to low-to-moderate income communities that were impacted by the flooding disaster event that occurred in 2017 (DR-4317).

Eligible projects for CDBG mitigation funding included stormwater improvements, generator purchases, warning sirens, and more.



FEMA

Hazard Mitigation Projects



Gainesville R-V School—Saferoom

Gainesville, MO

The Gainesville R-V School District was awarded \$2,274,240 in FEMA Grant Funding to construct an onsite saferoom. The safe room is 7,792 square feet and located directly in front of the existing school. It has been designed to protect students, staff, and guests within 1/2 mile radius of the school.



Willow Springs—FEMA Warning Sirens

Willow Springs, MO

The City of Willow Springs was awarded \$29,301 for installation of a warning siren to warn citizens of incoming hazardous weather. This project will mitigate injury and loss of life by providing warning of potentially life threatening weather events.

Koshkonong—FEMA Warning Sirens

Koshkonong, MO

The City of Koshkonong was awarded \$58,667 for installation of two warning sirens in the community to warn citizens of possible hazardous weather and tornado activity. Residents will now have adequate notification to seek shelter from pending weather events.





Region G-RHSOC

Regional Homeland Security Oversight Committee

SCOCOG is responsible for assisting the Region G Regional Homeland Security Advisory Committee (RHSOC), with both planning and procurement activities as part of Missouri's regionalization of homeland security framework. RHSOCs are multi-discipline oversight committees established across the state and are utilized as part of a governance structure and process to facilitate local, community level engagement in grant funding priorities and other homeland security related decisions.

Region G RHSOC is comprised of sixteen disciplines: Mayor/City Administrator, EMS, 911, Agriculture, City or County Public Works, County Commissioner, County Health, Chief of Fire, County Sheriff, Director of Emergency Management, Education, Geographic Information System (GIS), Homeland Security Response Team, Chief of Police, Private Industry/

Public Utility, and Volunteer Sector.

SCOCOG assists Region G RHSOC through the planning process that identifies threats and risks to the region as well as regional capability gaps.

Local units of government have the opportunity to then apply for funding to purchase equipment and supplies that will help address these gaps through State Homeland Security Program regionalization grants. RHSOC scores and prioritizes applications for funding, and SCOCOG is the entity responsible for procuring all of the equipment and supplies for the awarded projects in Region G.

Region G RHSOC traditionally supports the Region G Communications Vehicle. Multiple mobile generators, and MOSWIN radio purchases around the region have also been supported by Region G RHSOC.

Region G Homeland Security Oversight Committee

| | | | |
|------------------------------------|---|--|------------------------------------|
| Mayor or City Administrator | County Commissioner | Private Industry / Public Utility | EMS |
| Tim Schook | Gary Collins | Myles Smith | Daniel Marshall |
| Beverly Hicks | Ralph Riggs | Scott Hargus | Ken McKenzie |
| | | | |
| #911 | Director of Emergency Management | Chief of Police | County Sheriff |
| Jeff Holman | Stephen Monticelli | Danny Bledsoe | Scott Lindsey |
| Curtis Ledbetter | Mark Bushong | Brian Bunch | Dustin Boyers |
| | | | |
| Chief of Fire | County Health | HSRT | City or County Public Works |
| Mark Arnold, Chair | Michelle Walker | Kurt Wilbanks | Stacey Monter |
| Robbie Smith | Chris Gilliam | Chris Sterner | Shayne Eades |
| | | | |
| Agricultural Sector | Volunteer Sector | Education Sector | GIS Sector |
| Mikeal Orchard | Julie Stolting | Tonya Woods | Daniel Franks, Vice-Chair |
| Eugene Ulmanis | Michael Schiff | Melonie Bunn | Nate Franks |



RHSOC FY23 Funded Projects



SCOCOg is responsible for all procurement activities associated with projects awarded State Homeland Security Program (SHSP) regionalization funding in Region G.

In 2023, Region G RHSOC scored applications for FY23 regionalization funding. Below is the complete list of projects awarded by the regional committee in FY23.

| Project | Amount |
|--|--------------------|
| Region G Communications Vehicle Sustainment | \$9,212.16 |
| HSRT Team Sustainment SCBA Function Testing | \$5,862.00 |
| West Plains Police Department SHSP Mobile Radio | \$6,376.90 |
| Mountain View Patrol Unit Security Camera Plan | \$11,000.00 |
| Region G Canine Search Team Thermal Imaging Cameras | \$2,825.00 |
| Region G Canine Search Team Crates and Pads | \$1,149.38 |
| Region G Canine Search Team Radios | \$21,694.98 |
| Region G Canine Search Team Crates | \$3,194.94 |
| Lanton Volunteer Fire Department Equipment | \$4,273.28 |

CDBG Disaster Mitigation Funding

The Missouri Department of Economic Development (DED) announced a new funding opportunity through its Community Development Block Grant (CDBG) program focusing on hazard mitigation projects. This CDBG mitigation funding was made available to low-to-moderate income communities that were impacted by the flooding disaster event that occurred in 2017 (DR-4317). Eligible projects for CDBG mitigation funding included stormwater improvements, generator purchases, warning sirens, and more.

SCOCOG assisted with *several* applications throughout all seven counties in our service area. The following projects are selected examples of the type of work that was funded by the disaster mitigation grants.

Buyout Demolition—Howell County

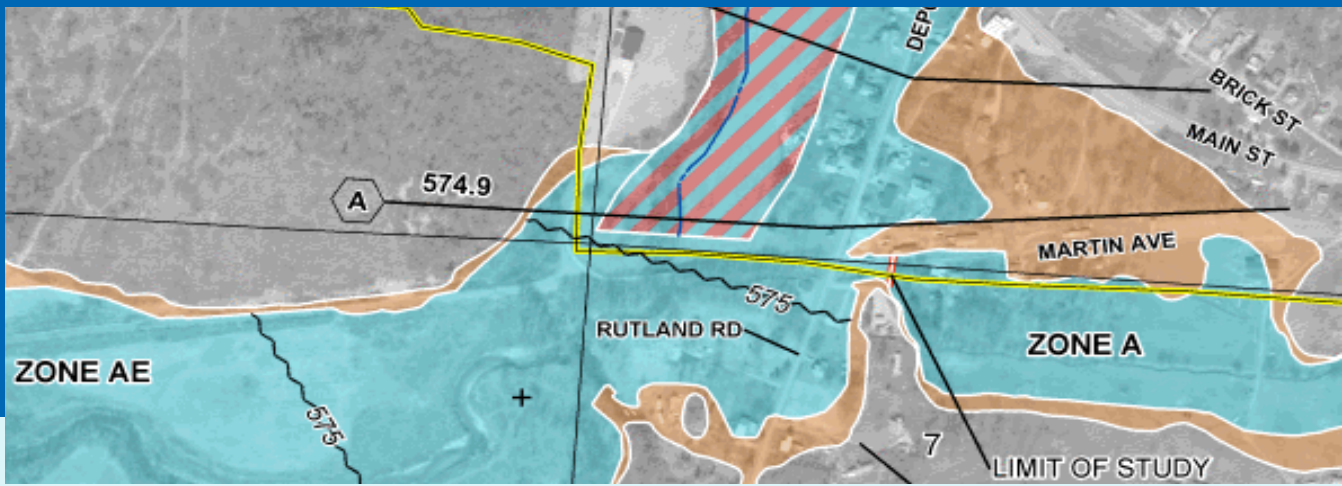
As a result of the 2017 flood, Howell County received funding from CDBG for the Disaster Recovery Flood Buyout and Demolition Project. There was one property that received funding for the buyout and received a housing incentive to purchase another home outside of the floodplain. Once the residents moved from the home it was demolished and the land is now owned by Howell County. Total project cost is \$181,942.59.



Lick Creek Bank Stabilization—Gainesville, Mo

Lick Creek in Gainesville sustained damages from the 2017 flood. As a result, the flood damages reduced flood protection, making the City's Wastewater Treatment Facility and businesses located near the creek more vulnerable to flooding. The project included reconstructing, restoring and stabilizing the bank to increase flood protection provided by the bank. Total project cost is \$302,575.





Technical Assistance Projects

SCOCOG places a strong emphasis on providing technical assistance services to the communities in our region. We strive to continually show value to our member communities. Below are some examples of technical assistance projects that staff has assisted with this past year.

Connecting all Missourians Outreach—MoDED, BEAD



SCOCOG Staff provided assistance with the marketing of the Connecting all Missourians Outreach program for the entire region. This initiative aims to invest in broadband infrastructure across the State of Missouri and implement the State’s goal of securing high-speed internet for all rural communities.

Zoning and Cemetery Map

Mountain View, MO

SCOCOG Staff provided zoning and cemetery maps to the City of Mountain View showcasing the most updated zoning districts and cemetery locations in the area.





South Central Ozark Community Improvement Corporation

The purpose of the South Central Ozark Community Improvement Corporation is to serve as a related organization to the South Central Ozark Council of Governments to assist in its mission by providing services that increase the social, economic, educational, health-related and recreational opportunities of the residents of the region including, but not limited to, provide clean potable drinking water, providing decent, affordable housing, quality child care opportunities, improved environmental conditions and transit options in the region. The corporation is organized exclusively for charitable, educational, religious, or scientific purposes with the meaning of Section 501(c) 3 of the Internal Revenue Code, or the corresponding section of any future federal tax law.

South Central Ozark Community Improvement Corporation Board

| Chairman | Vice-Chair | Secretary | Treasurer |
|-----------------|--------------------|------------------|-------------------|
| Terry Jones | Traci Wiley | Zach Williams | Kevin Durden |
| Terry Newton | Carol Silvey | Ralph Riggs | Beth Stewart-Long |
| Tammie Watson | Rhonda Suter | Cindy Cowens | Scott Long |
| Bryan Adcock | David Stubblefield | Rodney Clouse | |



South Central Solid Waste Management District

The South Central Solid Waste Management District (SCSWMD) formed in 1992 and includes Douglas, Howell, Oregon, Ozark, Shannon, Texas, and Wright counties. The South Central Ozark Council of Governments is paid on a reimbursement basis from the Missouri Department of Natural Resources Waste Management Department for contractual services for Solid Waste program administration and implementation, as well as management of the Solid Waste District Grant Program. The South Central Solid Waste Management District Goals are as follows:

- Support existing Recycling Centers and Recycling Programs in the district
- Conduct district-wide Household Hazardous Waste and Electronic Waste collections
- Provide support to Recycling Operations through training opportunities, technical assistance, equipment repairs, and educational programs aimed at increasing the amount of materials recycled while reducing the amount of waste generated
- Identify and address illegal dump sites



SCSWMD FY23 Grant Projects

SCOCOG is responsible for initiating, coordinating, and conducting the South Central Solid Waste Management District Grant calls. When grants are awarded,

the administration of those grants is also carried out by SCOCOG. Below is the complete list of SCSWMD grant projects awarded in FY23.

| Projects | Amount |
|--|--------------------|
| E-Waste collections | \$35,500.00 |
| Mountain View Recycling | \$40,000.00 |
| West Plains Household Hazardous Waste Collections | \$15,500.00 |
| Shannon County Recycling Program | \$18,000.00 |
| Lindsey's Recycling Texas County | \$40,000.00 |
| Lindsey's Recycling Mountain Grove | \$15,000.00 |
| Ozark County Recycling Program | \$35,000.00 |
| Oregon County Recycling Center | \$30,192.00 |
| SCOCOG Environmental Education | \$33,333.33 |
| Computer Recycling Center Collection Bins | \$20,000.00 |

South Central Solid Waste Management District Executive Board

Douglas County

Brad Loveless

Howell County

Calvin Wood

Oregon County

Jason Kemper

Ozark County

Gary Collins, Chair

Shannon County

Dale Counts

Texas County

Robert Ross, Secretary-
Treasurer

Wright County

Tommy Kingery

At-Large

Dennis Sloan, Vice-Chair

At-Large

Mark Collins





Missouri Association of COUNCILS OF GOVERNMENT

The Missouri Association of Councils of Local Governments (MACOG) is the statewide organization of Missouri's nineteen regional planning commissions (RPCs) and councils of governments (COGs).

This statewide network allows RPCs and COGs in Missouri to coordinate on statewide planning and technical assistance initiatives including the MoDOT planning framework, the regionalization of homeland security through RHSOCs, FEMA hazard mitigation planning, and more.

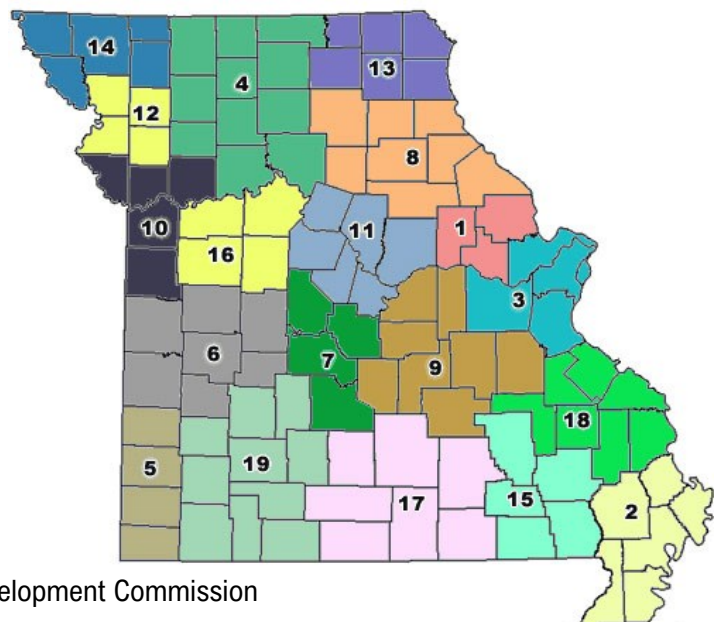
MACOG has also been involved in statewide efforts to combat and recover from COVID-19. As part of this effort, MACOG will be an

integral partner with the state moving forward with a broadband planning effort that will provide important broadband planning studies for eight multi-county clusters in the most broadband challenged areas of the state.

MACOG also serves as a professional development resource for RPCs and COGs. RPC and COG Executive Directors from across the state meet monthly to hear from state and federal agencies and discuss programs and funding opportunities that may benefit local governments. It also serves as a forum for the sharing of best practices among RPCs and COGs.

Missouri Regional Planning Commissions and Councils of Government

1. Boonslick Regional Planning Commission
2. Bootheel Regional Planning Commission and Economic Development Commission
3. East-West Gateway Council of Local Governments
4. Green Hills Regional Planning Commission
5. Harry S Truman Coordinating Council
6. Kaysinger Basin Regional Planning Commission
7. Lake of the Ozarks Council of Local Governments
8. Mark Twain Regional Council of Governments
9. Meramec Regional Planning Commission
10. Mid-America Regional Council
11. Mid-Missouri Regional Planning Commission
12. Mo-Kan Regional Council
13. Northeast Missouri Regional Planning Commission
14. Northwest Missouri Regional Council of Governments
15. Ozark Foothills Regional Planning Commission
16. Pioneer Trails Regional Planning Commission
17. South Central Ozark Council of Governments
18. Southeast Missouri Regional Planning and Economic Development Commission
19. Southwest Missouri Council of Governments



Federal and State Partners

The work activities of the South Central Ozark Council of Governments would not be possible without the support of our federal and state partners.



2023 Budget Comparison Revenues

2023 BUDGET COMPARISON

| REVENUES | 2023 | 2023 | Budget |
|--|--------------------|------------------|-------------------|
| | Budget | Actual | Variance |
| TOTAL SUSTAINING CONTRACTS | 371,199 | 371,246 | -47 |
| EDA Planning Grant | 70,000 | 70,000 | 0 |
| Missouri State Grant | 24,923 | 24,923 | 0 |
| SCOCOG Dues | 33,400 | 39,078 | 5,678 |
| Delta Regional Authority Grant | 14,000 | 14,000 | 0 |
| DPS RHSOC Administration | 29,995 | 33,800 | 3,805 |
| Transportation | 78,206 | 77,166 | -1,040 |
| SCOCIC HHWW Loan Administration | 18,000 | 21,426 | 3,426 |
| Solid Waste Management | 92,375 | 86,188 | -6,187 |
| Gen. Fund Interest | 300 | 329 | 29 |
| CD Interest | 10,000 | 4,336 | -5,664 |
| ADMINISTRATION | 688,107 | 479,168 | -208,939 |
| Community Development Block Grants | 474,193 | 298,516 | -175,677 |
| Delta Regional Authority Economic Development Administration | 10,600 | 4,040 | -6,560 |
| FEMA Mitigation Grants | 44,000 | 12,000 | -32,000 |
| FEMA Mitigation Grants | 155,564 | 159,613 | 4,049 |
| Land & Water Conservation | 2,500 | 5,000 | 2,500 |
| Recreational Trails Program | 1,250 | 0 | -1,250 |
| PLANNING | 94,257 | 100,310 | 6,053 |
| Hazard Mitigation Plans | 54,257 | 54,258 | 1 |
| MoDOT Transit Plan | 25,000 | 25,000 | 0 |
| Regional Broadband Plan | 15,000 | 21,053 | 6,053 |
| OTHER PROJECTS | | | |
| Environmental Reports/Applications | 6,250 | 11,250 | 5,000 |
| Mapping | 500 | 0 | -500 |
| Miscellaneous Rev/Reimbursements | 150 | 8,695 | 8,545 |
| TOTAL REVENUES | \$1,160,463 | \$970,669 | -\$189,888 |
| BUDGET SURPLUS (DEFICIT) | \$410,391 | \$237,228 | \$173,162 |

2023 Budget Comparison Expenses

2023 BUDGET COMPARISON

| EXPENSES | 2023 Budget | 2023 Actual | Budget Variance |
|---------------------------------|--------------------|------------------|--------------------|
| ADMINISTRATIVE | | | |
| Salaries | 464,215 | 449,240 | 14,974 |
| FICA Taxes | 35,512 | 34,971 | 542 |
| Workers Comp | 1,232 | 954 | 278 |
| Employee Insurance | 72,791 | 58,482 | 14,309 |
| LAGERS | 72,604 | 66,297 | 6,307 |
| Total Administrative | 646,354 | 609,944 | 36,410 |
| TRAVEL AND PER DIEM | | | |
| Staff Travel | 3,000 | 3,103 | -103 |
| Per Diem | 1,200 | 1,349 | -149 |
| Conference & Training | 5,000 | 4,983 | 17 |
| Vehicle Expense | 4,000 | 13,878 | -9,878 |
| FACILITIES AND INSURANCE | | | |
| Building | 2,059 | 2,315 | -256 |
| Auto | 1,779 | 1,847 | -68 |
| D&O and General Liability | 1,412 | 1,412 | 0 |
| Fidelity Bond | 356 | 356 | 0 |
| DIRECT EXPENSES | | | |
| Consumable Supplies | 10,000 | 8,936 | 1,064 |
| Printing | 7,800 | 8,200 | -400 |
| Postage | 2,550 | 673 | 1,877 |
| Telephone & Internet | 4,860 | 3,813 | 1,047 |
| Utilities | 5,000 | 6,133 | -1,133 |
| Memberships | 8,152 | 5,092 | 3,060 |
| Meetings | 5,000 | 3,369 | 1,631 |
| Office Maintenance & Repairs | 6,000 | 4,618 | 1,383 |
| Mapping Expense | 250 | 1,600 | -1,350 |
| Subscriptions & Notices | 800 | 2,367 | -1,567 |
| Miscellaneous Project Expenses | 10,000 | 6,859 | 3,141 |
| OTHER EXPENSES | | | |
| Audit | 6,500 | 9,300 | -2,800 |
| Architectural Fees | 7,500 | 11,638 | -4,138 |
| Legal | 500 | 1,500 | -1,000 |
| Professional Fees | | 10,000 | -10,000 |
| Depreciation Expense | | 8,660 | -8,660 |
| CAPITAL EXPENSES | 10,000 | 1,498 | 8,502 |
| TOTAL EXPENSES | \$750,072 | \$733,441 | \$16,631 |
| TOTAL REVENUES | \$1,160,463 | \$970,669 | \$189,794 |
| BUDGET SURPLUS (DEFICIT) | \$410,391 | \$237,228 | \$173,162 |

2023 Ending Balances

ENDING BALANCES ON SEPTEMBER 30, 2023

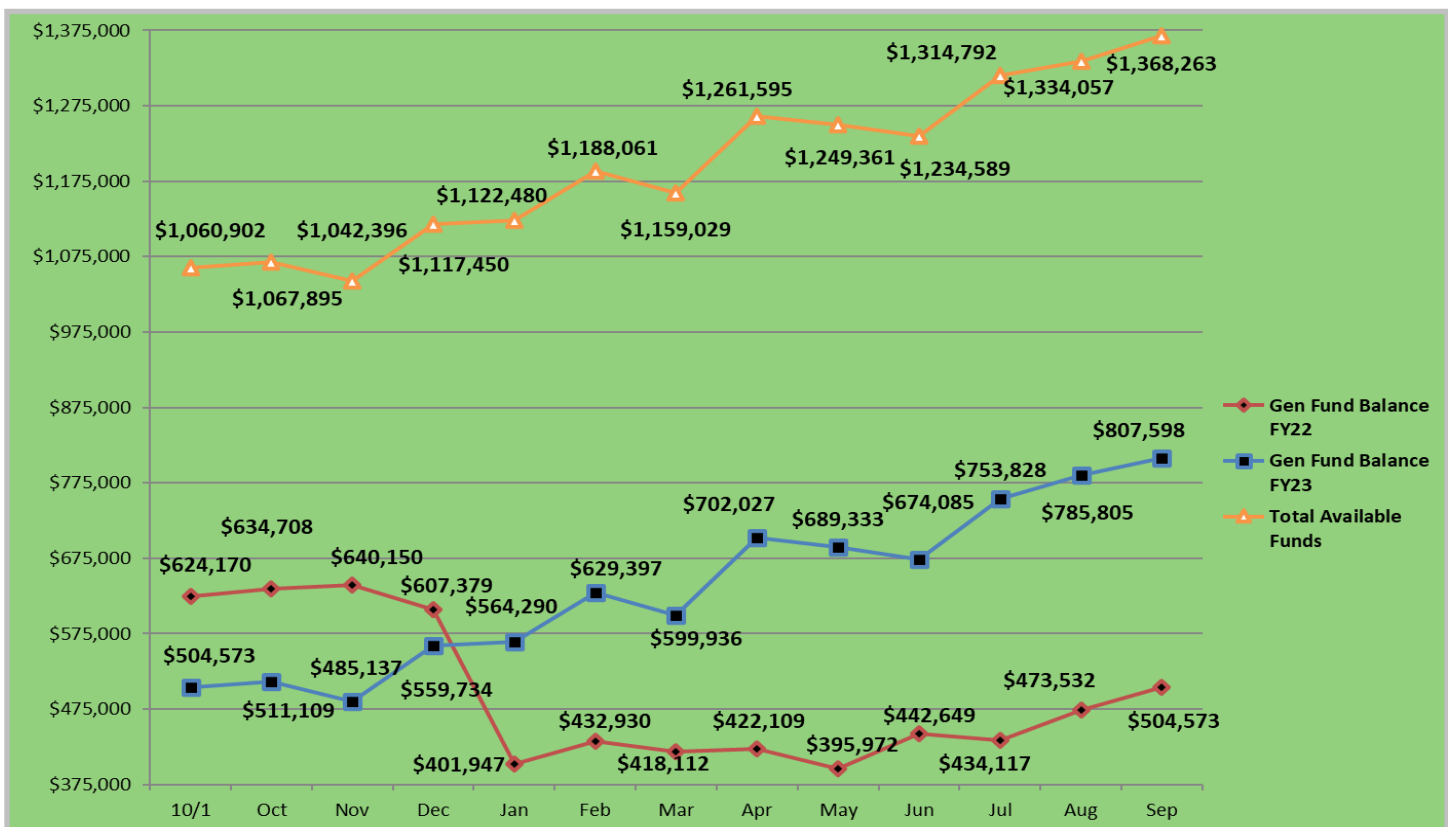
| | General Fund | CD | Total Funds |
|-----------------------|----------------|----------------|------------------|
| Beginning Balance | 504,573 | 556,328 | 1,060,902 |
| Receipts | 1,027,806 | 7,141 | 1,034,947 |
| Disbursements | -724,781 | -2,805 | -727,586 |
| Ending Balance | 807,598 | 560,665 | 1,368,263 |

FIXED ASSETS

| | |
|---------------------------|----------------|
| Building | 100,220 |
| Land | 25,000 |
| Total Fixed Assets | 125,220 |

ACCOUNTS RECEIVABLE

| | |
|---------------------------------|----------------|
| CDBG | 78,423 |
| Transportation | 25,901 |
| Solid Waste | 12,259 |
| RHSOC | 10,972 |
| Environmental Reports | 5,000 |
| DRA | 4,040 |
| Hotel Refund due | 530 |
| Total Receivable Balance | 137,124 |



Proposed Budget Revenues

2023-2024

| REVENUES | 2023 Budget | Net Revision | 2024 Budget |
|-------------------------------------|----------------|-----------------|----------------|
| TOTAL SUSTAINING CONTRACTS | 371,199 | 16,280 | 387,479 |
| EDA Planning Grant | 70,000 | 0 | 70,000 |
| Missouri State Grant | 24,923 | 0 | 24,923 |
| SCOCOG Dues | 33,400 | 1,711 | 35,111 |
| DRA Grant | 14,000 | 0 | 14,000 |
| DPS Administration | 29,995 | -1,111 | 28,884 |
| Transportation | 78,206 | 1,055 | 79,260 |
| SCOCIC HHWW Loan Administration | 18,000 | 0 | 18,000 |
| Solid Waste Management | 92,375 | -3,375 | 89,000 |
| Gen. Fund Interest | 300 | 0 | 300 |
| CD Interest | 10,000 | 18,000 | 28,000 |
| COMMUNITY DEVELOPMENT GRANTS | 474,193 | -14,071 | 460,122 |
| West Plains Detention Basin | 24,378 | -9,878 | 14,500 |
| Caulfield Fire Department | 16,964 | -14,354 | 2,610 |
| Skyline Fire Department | 23,518 | -3,919 | 19,599 |
| Theodosia Streets | 18,720 | 2,880 | 21,600 |
| Hartville Community Center | 14,066 | 11,628 | 25,694 |
| Licking TCMH Clinic | 13,000 | 40,000 | 53,000 |
| Alton Streets | 18,900 | -15,968 | 2,932 |
| Douglas County Highway 5 | 22,500 | -19,725 | 2,775 |
| Mansfield Streets | 21,096 | -3,546 | 17,550 |
| Norwood Streets | 25,425 | -7,063 | 18,363 |
| DR-Howell County Housing | 22,325 | 2,675 | 25,000 |
| DR-West Plains Housing | 40,400 | -20,400 | 20,000 |
| DR-Willow Springs Housing | 34,227 | -24,227 | 10,000 |
| MIT-Birch Tree Bridges | 19,500 | -4,500 | 15,000 |
| MIT-Gainesville Bank Stabilization | 4,674 | -4,674 | 0 |
| MIT-Mansfield Stormwater | 21,000 | 4,000 | 25,000 |
| MIT-Mtn. Grove Stormwater Basin | 24,000 | -9,000 | 15,000 |
| MIT-Mountain View Stormwater | 19,500 | -4,500 | 15,000 |
| MIT-West Plains St. Louis Bridge | 30,000 | 0 | 30,000 |
| DR-West Plains 160 Overpass | 30,000 | -10,000 | 20,000 |
| MIT-Winona Bridge | 30,000 | -5,000 | 25,000 |
| DR-West Plains Garner Villas | 0 | 36,500 | 36,500 |
| Cabool Twin Cities Drainage & Road | 0 | 0 | 0 |
| Douglas County Maintenance Shed | 0 | 22,500 | 22,500 |
| Howell County Christos House | 0 | 7,500 | 7,500 |
| Mountain Grove Streets | 0 | 7,500 | 7,500 |
| Shannon County Winona Senior Center | 0 | 7,500 | 7,500 |

Proposed Budget Revenues

2023-2024

| REVENUES | 2023 Budget | Net Revision | 2024 Budget |
|---------------------------------------|--------------------|-------------------|--------------------|
| MO ECONOMIC DEVELOPMENT | 0 | 41,250 | 41,250 |
| Current Inc. Broadband Infrastructure | 0 | 16,250 | 16,250 |
| Houston Library | 0 | 0 | 0 |
| Twin Cities Acquisition | 0 | 25,000 | 25,000 |
| SPECIAL PROJECTS | 43,750 | -28,487 | 15,263 |
| RTP Winona Park Trail | 1,250 | 1,250 | 2,500 |
| LWCF Butler Park | 2,500 | -2,500 | 0 |
| LWCF Mountain View Pool | 0 | 7,500 | 7,500 |
| MoDOT Transit Study | 25,000 | -25,000 | 0 |
| BEAD Regional Broadband Planning | 15,000 | -9,737 | 5,263 |
| HAZARD MITIGATION PLANNING | 54,257 | -54,257 | 0 |
| Douglas County | 15,469 | -15,469 | 0 |
| Ozark County | 21,788 | -21,788 | 0 |
| Shannon County | 17,001 | -17,001 | 0 |
| ECONOMIC DEVELOPMENT ADMIN | 44,000 | -13,502 | 30,499 |
| West Plains Detention Basin | 12,000 | 4,500 | 16,500 |
| West Plains 160 Overpass | 12,000 | -4,000 | 8,000 |
| Mountain Grove Bulldog Pipe Water | 20,000 | -14,002 | 5,999 |
| DELTA REGIONAL AUTHORITY | 10,600 | 61,479 | 72,079 |
| Mountain Grove Twin Cities Water | 6,600 | -3,318 | 3,283 |
| Mountain Grove Twin Cities Wastewater | 2,500 | 1,854 | 4,354 |
| Cabool Twin Cities Road | 0 | 7,000 | 7,000 |
| West Plains 160 Overpass | 1,500 | -1,500 | 0 |
| TCMH Surgery Center | 0 | 6,443 | 6,443 |
| SCOCOG Capacity Building | 0 | 51,000 | 51,000 |
| FEMA MITIGATION GRANTS | 155,564 | -151,814 | 3,750 |
| Cabool School Saferoom | 24,375 | -24,375 | 0 |
| Gainesville School Saferoom | 54,100 | -54,100 | 0 |
| Hartville School Saferoom | 53,536 | -53,536 | 0 |
| Success School Saferoom | 17,663 | -17,663 | 0 |
| Howell County Generator | 5,891 | -5,891 | 0 |
| Shannon County Generator | 0 | 3,750 | 3,750 |
| OTHER PROJECTS | | | |
| Environmental Reports/Applications | 6,250 | -6,250 | 0 |
| Mapping | 500 | -250 | 250 |
| Miscellaneous Rev/Reimbursements | 150 | 0 | 150 |
| TOTAL REVENUES | \$1,160,463 | -\$149,621 | \$1,010,841 |
| BUDGET SURPLUS (DEFICIT) | \$410,391 | -\$539,164 | -\$128,773 |

Proposed Budget Expenses

2023-2024

| EXPENSES | 2023 Budget | Net Revision | 2024 Budget |
|---------------------------------|----------------|-----------------|----------------|
| ADMINISTRATIVE | | | |
| Salaries | 464,215 | 4,647 | 468,862 |
| FICA Taxes | 35,512 | 355 | 35,868 |
| Unemployment & Workers Comp | 1,232 | -2 | 1,230 |
| Employee Insurance | 72,791 | -6,186 | 66,605 |
| LAGERS | 72,604 | 7,424 | 80,028 |
| Total Administrative | 646,354 | 6,239 | 652,593 |
| TRAVEL AND PER DIEM | | | |
| Staff Travel | 3,000 | -500 | 2,500 |
| Per Diem | 1,200 | 0 | 1,200 |
| Conference & Training | 5,000 | 0 | 5,000 |
| Vehicle Expense | 4,000 | 200 | 4,200 |
| FACILITIES AND INSURANCE | | | |
| Building | 2,059 | 756 | 2,815 |
| Auto | 1,779 | 0 | 1,779 |
| D&O and General Liability | 1,412 | 0 | 1,412 |
| Fidelity Bond | 356 | 0 | 356 |
| DIRECT EXPENSES | | | |
| Consumable Supplies | 10,000 | 0 | 10,000 |
| Printing | 7,800 | 400 | 8,200 |
| Postage | 2,550 | -550 | 2,000 |
| Telephone & Internet | 4,860 | 0 | 4,860 |
| Utilities | 5,000 | 800 | 5,800 |
| Memberships | 8,152 | -3,652 | 4,500 |
| Meetings | 5,000 | -1,000 | 4,000 |
| Office Maintenance & Repairs | 6,000 | -500 | 5,500 |
| Mapping Expense | 250 | 1,350 | 1,600 |
| Subscriptions & Notices | 800 | 0 | 800 |
| Miscellaneous Project Expenses | 10,000 | 21,500 | 31,500 |
| OTHER EXPENSES | | | |
| Audit | 6,500 | 1,000 | 7,500 |
| Architectural Fees | 7,500 | 13,500 | 21,000 |
| Legal | 500 | 0 | 500 |
| CAPITAL EXPENSES | 10,000 | 350,000 | 360,000 |

| | | | |
|---------------------------------|--------------------|-------------------|--------------------|
| TOTAL EXPENSES | \$750,072 | \$389,543 | \$1,139,615 |
| TOTAL REVENUES | \$1,160,463 | -\$149,621 | \$1,010,841 |
| BUDGET SURPLUS (DEFICIT) | \$410,391 | -\$539,164 | -\$128,773 |